| Case 2 | 4-11967-JKS | Doc 1 | Filed 09/09/24 | Page 1 of 23 | |
|--|----------------|---|----------------|--------------|------------------------------------|
| Fill in this information to identify the o | case: | | | | |
| United States Bankruptcy Court for the: | | | | | |
| District of District of (Sta | te) | 4.4 | | | |
| Case number (If known): | Chapt | er <u>11 </u> | | | Check if this is an amended filing |
| Official Form 201 Voluntary Petition | for Non-I | ndivi | duals Filing | for Bankru | ıptcy 06/24 |
| If more space is needed, attach a separ number (if known). For more information | | | | • | |
| 1. Debtor's name | Big Lots, Inc. | | | | |
| | | | | | |
| 2. All other names debtor used in the last 8 years | None. | | | | |

as names

Include any assumed names, trade names, and *doing business*

0 6 _ 1 1 1 9 0 9 7

| 4. Debtor's address | Principal place of bu | ısiness | | Mailing address, of business | if different from p | rincipal place |
|---------------------|-----------------------|---------------|-------------|--|--------------------------------------|----------------|
| | 4900 E. Dublin-G | ranville Road | | | | |
| | Number Street | | | Number Street | İ | |
| | | | | P.O. Box | | |
| | Columbus | ОН | 43081 | | | |
| | City | State | ZIP Code | City | State | ZIP Code |
| | | | | Location of princ principal place o | cipal assets, if diff of business | erent from |
| | Franklin | | | | | |
| | County | | | Number Street | 1 | |
| | | | | | | |
| | | | | City | State | ZIP Code |

https://www.biglots.com

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| Debt | Big Lots, Inc. | Case number (if known) |
|------|--|---|
| 6. | Type of debtor | ☐ Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP)) ☐ Partnership (excluding LLP) ☐ Other. Specify: |
| 7. | Describe debtor's business | A. Check one: |
| | | ☐ Health Care Business (as defined in 11 U.S.C. § 101(27A)) |
| | | ☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B)) |
| | | Railroad (as defined in 11 U.S.C. § 101(44)) |
| | | Stockbroker (as defined in 11 U.S.C. § 101(53A)) |
| | | Commodity Broker (as defined in 11 U.S.C. § 101(6)) |
| | | ☐ Clearing Bank (as defined in 11 U.S.C. § 781(3)) |
| | | None of the above |
| | | B. Check all that apply: |
| | | Tax-exempt entity (as described in 26 U.S.C. § 501) |
| | | ☐ Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3) |
| | | ☐ Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11)) |
| | | C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See |
| | | http://www.uscourts.gov/four-digit-national-association-naics-codes . 4 5 5 2 |
| 8. | Under which chapter of the | Check one: |
| | Bankruptcy Code is the | ☐ Chapter 7 |
| | debtor filing? | Chapter 9 |
| | | ☑ Chapter 11. Check all that apply: |
| | | Debtor's aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$3,024,725 (amount subject to adjustment on 4/01/25 and every 3 years after that). |
| | | ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D). If the |
| | | debtor is a small business debtor, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if all of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B). |
| | | ☐The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and it chooses to proceed under Subchapter V of Chapter 11. |
| | | ☐ A plan is being filed with this petition. |
| | | Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b). |
| | | The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11 (Official Form 201A) with this form. |
| | | ☐ The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2. |
| | | ☐ Chapter 12 |
| 9. | Were prior bankruptcy cases filed by or against the debtor | ☑ No |
| | within the last 8 years? | Yes. District When Case number |
| | If more than 2 cases, attach a | |
| | separate list. | District When Case number |

Case 24-11967-JKS Doc 1 Filed 09/09/24 Page 3 of 23

| Debto | Big Lots, Inc. | | ····· | | Case number (if known |) | |
|-------|---|--|---|---|-----------------------|--|---|
| 10. | Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor? List all cases. If more than 1, attach a separate list. | No Debtor District Case n | District of D | ile 1 attached elaware | | Relationship When | Affiliate MM / DD / YYYY |
| 11. | Why is the case filed in <i>this</i> district? | immediately district. | ad its domicile, p | te of this petition | or for a longer pa | rt of such 18 | this district for 180 days O days than in any other ip is pending in this district. |
| | Does the debtor own or have possession of any real property or personal property that needs immediate attention? | Why do It po Wha It no It no atte asso | pes the property poses or is alleged at is the hazard? peeds to be physic cludes perishable ntion (for examplets or other option | to pose a threat ally secured or personal secured or a se | te attention? (Che | dentifiable hat weather. deteriorate deiry, produ | or lose value without uce, or securities-related |
| | | is the p □ No | roperty insured . Insurance agency | Number City | Street | | State ZIP Code |
| | Statistical and adminis | trative informa | Phone Phone [Provided the content of the content | led on a Cons | olidated Basis | _ Among All | Related Debtors] |
| 13. | Debtor's estimation of available funds | Check one: ☑ Funds will be ☐ After any adr | | | | ilable for dist | ribution to unsecured creditors. |
| 14. | Estimated number of creditors | ☐ 1-49 ☐ 50-99 ☐ 100-199 ☐ 200-999 | ٠ | 1,000-5,000 5,001-10,000 10,001-25,000 |) | 5 0,0 | 01-50,000 01-100,000 e than 100,000 |

Case 24-11967-JKS Doc 1 Filed 09/09/24 Page 4 of 23

| Debtor Big Lots, Inc. | | Case number (if know | n) |
|--|--|---|---|
| 15. Estimated assets | \$0-\$50,000 \$50,001-\$100,000 \$100,001-\$500,000 \$500,001-\$1 million | \$1,000,001-\$10 million \$10,000,001-\$50 million \$50,000,001-\$100 million \$100,000,001-\$500 million | □ \$500,000,001-\$1 billion □ \$1,000,000,001-\$10 billion □ \$10,000,000,001-\$50 billion □ More than \$50 billion |
| 16. Estimated liabilities | \$0-\$50,000 \$50,001-\$100,000 \$100,001-\$500,000 \$500,001-\$1 million | \$1,000,001-\$10 million \$10,000,001-\$50 million \$50,000,001-\$100 million \$100,000,001-\$500 million | □ \$500,000,001-\$1 billion □ \$1,000,000,001-\$10 billion □ \$10,000,000,001-\$50 billion □ More than \$50 billion |
| Request for Relief, D | Declaration, and Signatures | 3 | |
| | | tatement in connection with a bankrupto 18 U.S.C. §§ 152, 1341, 1519, and 35 | |
| 17. Declaration and signature of authorized representative of debtor | | lief in accordance with the chapter of titl | e 11, United States Code, specified in this |
| | I have been authorized | to file this petition on behalf of the debt | or. |
| | I have examined the inf correct. | formation in this petition and have a rea | sonable belief that the information is true and |
| | I declare under penalty of p | erjury that the foregoing is true and con | rect. |
| | Executed on $\frac{9/9/2024}{\overline{MM} / DD}$ | | |
| | /s/ Jonathan R | amsden Jonati | nan Ramsden |
| | Signature of authorized rep | | name |
| | Title Chief Financial a | nd Administrative Officer | |
| 18. Signature of attorney | /s/ Robert J. Dehney Signature of attorney for de | Date | 9/9/2024 MM / DD / YYYY |
| | Robert J. Dehney | | |
| | Printed name | | |
| | Morris, Nichols, Arsht | & Tunnell LLP | |
| | 1201 North Market St | treet, 16th Floor | |
| | Number Street | D. | 10000 |
| | Wilmington City | <u>DE</u> | |
| | (302) 658-9200 | | ehney@morrisnichols.com |
| | Contact phone | | ail address |
| | | | |
| | 3578 | DE Sto | |
| | Bar number | Sta | rc |

IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

| In re: | Chapter 11 |
|-------------------------|--|
| BIG LOTS, INC., et al., | Case No. 24-[•] ([•]) |
| Debtors. | (Joint Administration to be Requested) |
| | |

SCHEDULE 1 TO PETITION

On the date hereof, each of the entities listed below, including the debtor in this chapter 11 case (collectively, the "**Debtors**"), has filed or will file a petition for relief in the United States Bankruptcy Court for the District of Delaware under chapter 11 of title 11 of the United States Code. The Debtors will move for joint administration of their cases for procedural purposes only under the case number assigned to the chapter 11 case of Big Lots, Inc.

Big Lots, Inc. Great Basin, LLC Big Lots Management, LLC Consolidated Property Holdings, LLC **Broyhill LLC** Big Lots Stores - PNS, LLC Big Lots Stores, LLC BLBO Tenant, LLC Big Lots Stores - CSR, LLC CSC Distribution LLC Closeout Distribution, LLC Durant DC, LLC AVDC, LLC **GAFDC LLC** PAFDC LLC WAFDC, LLC INFDC, LLC Big Lots eCommerce LLC Big Lots F&S, LLC

Case 24-11967-JKS Doc 1 Filed 09/09/24 Page 6 of 23

Official Form 201A (12/15) IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

| - | 1 |
|-------------------------|--|
| In re: | Chapter 11 |
| BIG LOTS, INC., et al., | Case No. 24-[•] ([•]) |
| Debtors. | (Joint Administration to be Requested) |
| | |
| | |

| Attachment to Voluntary Petition for N | Non-Individuals Filir | ng for |
|--|-----------------------------|--|
| Bankruptcy under Ch | napter 11 | |
| If any of the debtor's securities are registered under So 1934, the SEC file number is 001-08897. The following financial data is the latest available information. | | - |
| May 4, 2024 | illiation and refers to the | e debtor's condition on |
| a. Total assets | <u>\$</u> 3,178,342,000 | |
| b. Total debts (including debts listed in 2.c., below) | \$ 3,096,901,000 | |
| c. Debt securities held by more than 500 holders | | Approximate number of holders: |
| secured unsecured subordinated \$secured unsecured subordinated \$s | | |
| d. Number of shares of preferred stock e. Number of shares common stock | | 0 shares issued 117,495,000 shares issued |
| Comments, if any: | | |
| 3. Brief description of debtor's business: Big Lots is a nation | wide, discount retailer. | |
| 4. List the names of any person who directly or indirectly 5% or more of the voting securities of debtor: FMR LLC; Liechtensteinische Landesbank AG; The Vanguard Group, Inc. | y owns, controls, or hold | ls, with power to vote |
| | | |

| | Fill in this information to identify the case: | | • |
|---|--|----------------------|---|
| ĺ | Debtor name Big Lots, Inc. | | |
| I | United States Bankruptcy Court for the: | District of Delaware | |
| I | Case number (If known): | - | |

Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders

A list of consolidated creditors holding the 30 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims

| Name of creditor and complete mailing address, including zip code | | | | is contingent, | Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim. | | | |
|---|---|---|---|----------------|--|---|-----------------|--|
| | | | services, and government contracts) | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim | |
| 1 | ASHLEY FURNITURE PO BOX 190 ARCADIA WI 54612-0190 | TODD WANEK - CEO 608-886-7773 TWANEK@ASHLEYFURNITURE.COM | Trade Debt | | | 00001 | \$12,281,796 | |
| 2 | US SERTA INC 2600 FORBS AVE HOFFMAN ESTATES IL 60192-3723 US | MARK GENENDER - CHAIRMAN 310-909-6878 MGENENDER@SERTASIMMONS.COM | Trade Debt | | | | \$5,956,768 | |
| 3 | BIG AVCA OWNER LLC 30 NORTH LASALLE, SUITE 4140 CHICAGO IL 60602 | C/O BLUE OWL REAL ESTATE CAPITAL LLC - DREW WIDES 773-389-6523 DREW.WIDES@BLUEOWL.COM | Real Property Lease | | | | \$4,329,538 | |
| 4 | US SEALY INC PO BOX 931855 ATLANTA GA 31193-1855 | STEVE RUSING - PRESIDENT 646-295-5043 STEVE.RUSING@TEMPURSEALY.COM | Trade Debt | | | | \$4,240,250 | |
| 5 | US EVERSTAR MERCHANDISE CO UNIT 12 13 11F HATBOUR CNTR TWR1 KOWLOON CN | ANDY PAN 86-755-616825 PAN4190@HOTMAIL.COM | Trade Debt | | | | \$3,786,843 | |
| 6 | FUSION FURNITURE INC. PO BOX 734183 DALLAS TX 75373-4183 | MARK WEBER - CEO 662-509-5578 MWEBER@SOUTHERNMOTION.COM | Trade Debt | | | | \$3,262,323 | |
| 7 | LUS ELITE COMFORT SOLUTIONS CONOVER NC 28613 US | TIM LANDERS - VP SALES 803-370-3102 TIM.LANDERS@ELITECOMFORTSOLUTION S.COM | Trade Debt | | | | \$2,637,484 | |
| 8 | ZEST GARDEN LIMITED 10F NO 143 SHIH SHANG RD SHIHLIN TAIPEI TW | NINA TRUONG - PRESIDENT 909-438-7937 NINA@CONCORDCITYA.COM | Trade Debt | | | | \$2,254,976 | |
| 9 | FXI INC PO BOX 747067 ATLANTA GA 30374-7067 US | HAROLD EARLY CEO/ KEVIN BLOSSOM GM KEVIN 704-775-2925 HAROLD 215-498-4316 KBLOSSOM@FXI.COM, HEARLEY@FXI.COM | Trade Debt | | | | \$2,233,611 | |
| 10 | DS PAN ASIAN CREATIONS LIMITED SF-6 NO 294 SEC 1 DUNHUA S RD DA-AN DIST TAIPEI TW | STEPHEN LEE 86-755-27977-1666 | Trade Debt | | | | \$2,183,746 | |
| 11 | POLYGROUP EVERGREEN LIMITED UNIT 606, FAIRMONT HOUSE HONG KONG CN | RICKY TONG 86-769-8391-5520 RICKY.TONG@POLYGROUP.COM | Trade Debt | | | | \$2,157,316 | |
| 12 | ROUND TRIPPING LTD 14/F Shui Centre 6-8 Harbour Rd. Wanshai HK | SHERYL TING 852-2972-8729 SHERYL@FIRSTE.COM.HK | Trade Debt | | | | \$2,146,393 | |
| 13 | KEECO, LLC/22155 PO BOX 809207 CHICAGO IL | STEVE HENDERSON CMO PRESIDENT 775-843-9259 SHENDERSON@IKEECO.COM | Trade Debt | | | | \$2,119,776 | |
| | 60680 US | | | | | | | |

| Fill in this information to identify the case: | · · |
|--|------------------------------|
| Debtor name Big Lots, Inc. | |
| United States Bankruptcy Court for the: | District of Delaware (State) |
| Case number (If known): | - |

Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders

A list of consolidated creditors holding the 30 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims

| Name of creditor and complete mailing address, including zip code | | | | is contingent, | and deduction for value of collateral or setoff to calculate unsecured claim. | | | |
|---|--|--|---|----------------|---|---|-----------------|--|
| | | | services, and government contracts) | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim | |
| 14 | PPJ LLC 2 CARSHA DRIVE NATICK MA 01760-4658 US | PHIL MCCARTY - CEO 617-930-8733 PHIL.MCCARTY@CUSTOMATICBEDS.COM | Trade Debt | | | | \$2,027,334 | |
| 15 | AMERIWOOD INDUSTRIES 410 E FIRST ST. SOUTH WRIGHT CITY MO 63390 US | NORMAN BRAUNSTEIN - CEO 514-934-3034 NORMAN.BRAUNSTEIN@DOREL.COM | Trade Debt | | | | \$1,936,980 | |
| 16 | SINGSONG INTERNATIONAL TRADE CO LIM ROOM 1405A 14/F LUCKY CENTRE CN | SUNNY ZHANG 86-21-5813-4099 SUNNY@SINGSONG.COM.CN | Trade Debt | | | | \$1,870,485 | |
| 17 | ALL COURTESY INT'L LTD FLAT/RM E9F HOLLYWOOD CENTRE TST KOWLONG HK 999077 CN | JLIE ZHU 86-755-8325-3709 JULIE@CENTRESKY.COM.CN | Trade Debt | | | | \$1,782,876 | |
| 18 | ON THE CRAFTS CO LTD NO 50 FAGANG DEVELOPMENT SHENZHEN GUANGDONG CN | JOE PENG 86-755-6113-2862 JOEPENG@GIFTREE.NET | Trade Debt | | | | \$1,737,473 | |
| 19 | CARLINGTON INDUSTRIES LIMITED ROOM 1114 SINCERE HOUSE 83 ARGYLE HONG KONG HK | BILLY YU - PRINCIPLE 86-15920245665 BILLY@CARLINGTON.COM.TW | Trade Debt | | | | \$1,670,896 | |
| 20 | NINGBO ELECTRICAL APPLIANCE CO., LT NO 758 KAIFA EAST ZHOUXIANG CIXI NINGBO CN | John Link 224-246-8072 john.link@gdhwd.com | Trade Debt | | | | \$1,611,329 | |
| 21 | 3M COMPANY PO BOX 371227 PITTSBURGH PA 15250-7227 | COLBY RING 6517331935 CRING@MMM.COM | Trade Debt | | | | \$1,586,000 | |
| 22 | US MILLENNIUM GIFTS LTD HONGFAN BUILDING JIANGNAN QUANZHOU FUJIAN CN | PETER CHUANG VP SALES 86-595-2467-1815 PETER@HONGFANGIFTS.COM | Trade Debt | | | | \$1,475,143 | |
| 23 | | CAIN WANG 86-134-2907-5766 CAIN@CHRISTMASCN.COM | Trade Debt | | | | \$1,388,347 | |
| 24 | | STEVE BOOSE 727-412-2114 SBOOSE@COOLSYS.COM | Trade Debt | | | | \$1,328,798 | |
| 25 | BOSTON WAREHOUSE CORP 59 DAVIS AVE NORWOOD MA | ALAN KANTER 401-523-7695 ALAN.KANTER@BWTC.COM | Trade Debt | | | | \$1,304,295 | |
| 26 | 02062-3031 US DELL FINANCIAL SERVICES LLC PO BOX 5292 CAROL STREAM IL 60197-6547 | MARK HOECK 513-550-3555 MARK.HOECK@DELL.COM | Trade Debt | | | | \$1,279,002 | |
| 27 | US HONGKONG GMS INTL CO LTD 8TH FLR TIANXIN BLDG NANTONG JIANGSU CN | CARL GUO OWNER 0086-513-8118231 CARL@FUTINGTEXTILES.COM | Trade Debt | | | | \$1,233,484 | |

| Fill in this information to identify the case | Coco 24 11067 IVC | Doo 1 F | iled 00/00/24 | 1 Page 9 of 23 |
|---|-------------------|-------------|---------------|----------------|
| Debtor name Big Lots, Inc. | | | | |
| United States Bankruptcy Court for the: | | District of | elaware | |

Case number (If known):

Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders

A list of consolidated creditors holding the 30 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims

| | Name of creditor and complete mailing address, including zip code | · · · · · · · · · · · · · · · · · · · | is contingent, | Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim. | | | |
|----|--|---|----------------|--|-----------------------------------|---|-----------------|
| | | | government | | Total claim, if partially secured | Deduction for value of collateral or setoff | Unsecured claim |
| 28 | TWIN STAR INTERNATIONAL 1690 S CONGRESS AVE STE 210 DELRAY BEACH FL 33445-6330 US | HEATHER BROWN 561-252-5700 HBROWN@TWINSTARHOME.COM | Trade Debt | | | | \$1,231,380 |
| 29 | TOPMOST DESIGN CO LTD 3FL-19, NO.3 TIEN MOU RD TAIPEI TW | LINDBERGH LIN 886-2-2874-1966 LINDBERGH@ELUCEO.COM.TW | Trade Debt | | | | \$1,198,255 |
| 30 | ESI CASES AND ACCESSORIES INC 44 E 32ND ST 6TH FLOOR NEW YORK NY 10016-5508 US | MARIA TORRES 212-883-8838-124 JET@ESICELLULAR.COM | Trade Debt | | | | \$1,117,850 |

IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

| In re: | Chapter 11 |
|-------------------------|--|
| BIG LOTS, INC., et al., | Case No. 24-[•] ([•]) |
| Debtors. | (Joint Administration to be Requested) |
| | |

CONSOLIDATED CORPORATE OWNERSHIP STATEMENT AND LIST OF EQUITY INTEREST HOLDERS

Pursuant to rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and to enable the Judges to evaluate possible disqualification or recusal, attached hereto as <u>Exhibit A</u> is a corporate structure chart (the "Corporate Structure Chart") reflecting the ownership interests of Big Lots, Inc. and certain of its affiliates (collectively, the "Debtors"), each of which is a debtor and debtor in possession in the above-captioned chapter 11 cases (the "Chapter 11 Cases"). The Debtors respectfully represent, as of the date hereof, the following:

- 1. Each of the Debtors¹ identified on the Corporate Structure Chart, other than Big Lots, Inc., is owned in its entirety by its direct parent.
- 2. Big Lots, Inc. is the ultimate parent of each of the Debtors, and its equity securities are publicly held as follows (as of May 4, 2024):

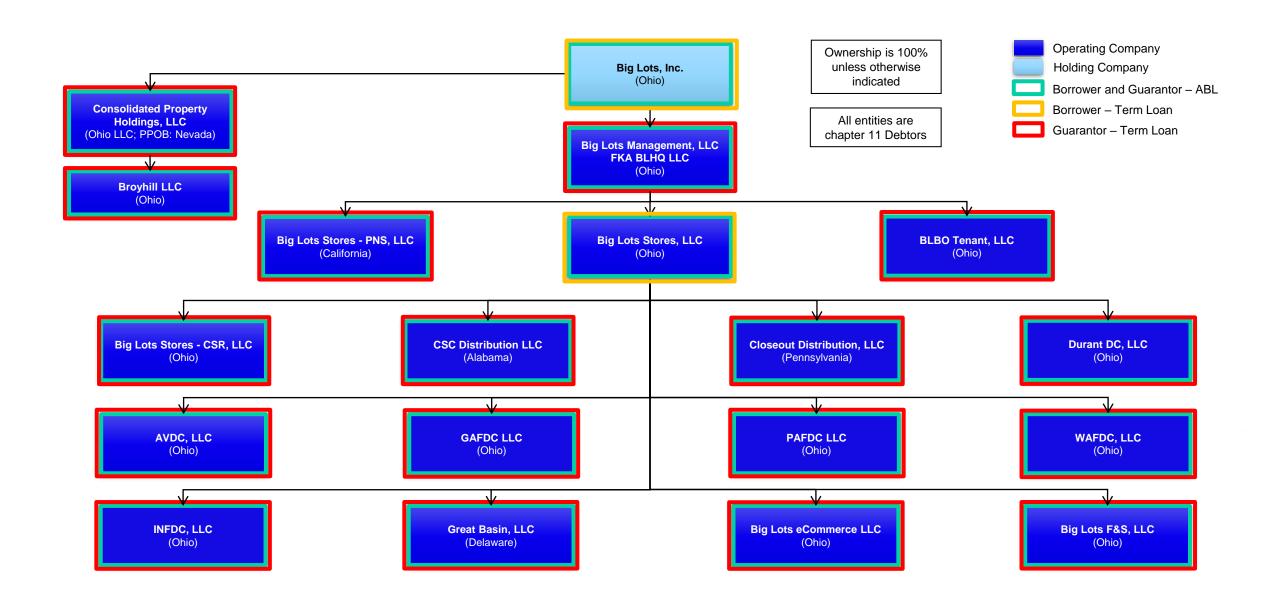
| Amount Authorized | Amount Issued | Amount Outstanding |
|-------------------|---------------|---------------------------|
| 298,000,000 | 117,495,000 | 29,515,000 |

3. There are no entities that own 10% or more of the issued and outstanding common stock of Big Lots, Inc.

¹ The address of the Debtors' corporate headquarters is 4900 E. Dublin-Granville Road, Columbus, OH 43081.

Exhibit A

Corporate Structure Chart



CERTIFICATE OF SECRETARY OF BIG LOTS, INC.

September 8, 2024

I, the undersigned, duly elected, qualified, and acting Secretary of Big Lots, Inc., a corporation organized and existing under the laws of the State of Ohio (the "Company"), do hereby certify solely on behalf of the Company and not in my individual capacity, that in such capacity, I am authorized to execute this Certificate on behalf of the Company, and further hereby certify that:

Attached hereto as **Exhibit A** is a true. correct, and complete copy of the resolutions duly adopted by the Board of Directors of the Company on the date hereof, and that such resolutions (a) have not been amended, rescinded, or modified since their adoption and remain in full force and effect as of the date hereof and (b) were adopted in accordance with the provisions of applicable law and the Company's organizational documents.

IN WITNESS WHEREOF, the undersigned has executed this Certificate as of the date first set forth above.

BIG LOTS, INC.

Name: Ronald A. Robins, Jr.
Title: Executive Vice President,
Chief Legal and Governance Officer.

General Counsel and Corporate

Secretary

EXHIBIT A

Board Resolutions

BIG LOTS, INC. Resolutions of the Board of Directors Meeting Held on September 8, 2024

The following resolutions were unanimously approved by the Board of Directors (the "Board") of Big Lots, Inc. (the "Company") at a meeting held on September 8, 2024.

WHEREAS, the Board has reviewed and had the opportunity to ask questions about the materials presented by the management and the legal and financial advisors of the Company regarding the liabilities and liquidity of the Company as a whole, the strategic alternatives available, and the impact of the foregoing on the Company's businesses;

WHEREAS, the Board has had the opportunity to consult with the management and the legal and financial advisors of the Company to fully consider each of the strategic alternatives available to the Company;

WHEREAS, the Board has been briefed on the proposed voluntary bankruptcy petition to be filed by the Company, and have received, reviewed, and considered the recommendations of, and the materials presented by, the management and the legal and financial advisors of the Company regarding the relative risks and benefits of pursuing cases under the provisions of chapter 11 of title 11 of the United States Code (the "Bankruptcy Code");

WHEREAS, the Board has determined that it is desirable and in the best interests of the Company and their stakeholders to commence Chapter 11 Cases (as defined below);

WHEREAS, the management and the legal and financial advisors have presented the Board with the material terms of a proposed financing and the material terms of an agreement among Prepetition Secured Parties (as defined below) for the consensual use of cash collateral, which is intended to, among other things, fund the Company's operations and restructuring related fees and expenses during the Chapter 11 Cases;

WHEREAS, the Board has reviewed with the management and the legal and financial advisors of the Company the resolutions set forth below; and

WHEREAS, the Board (i) has determined that taking the actions set forth below and the transactions contemplated hereby are advisable and fair to, and in the best interests of, the Company and its stakeholders and, therefore, has (ii) adopted the resolutions set forth below and authorized and approved the transactions, agreements, and actions contemplated hereby:

NOW, THEREFORE, BE IT:

I. Commencement of Chapter 11 Cases

RESOLVED, that the Board has determined, after due consultation with the management and the legal and financial advisors of the Company, that it is desirable and in the best interests of the Company and its stakeholders that the Company shall be, and hereby is, authorized to file, or cause to be filed, a petition seeking relief (each case, a "Chapter 11 Case" and, collectively, the "Chapter 11 Cases") under the provisions of chapter 11 of the Bankruptcy Code, and any other petition for relief or recognition or other order that may be desirable under applicable law in the United States;

RESOLVED, FURTHER, that each officer, director, or manager of the Company (each, an "Authorized Person"), is authorized, empowered, and directed to (a) execute. file and verify in the name and on behalf of the Company, and under its corporate seal or otherwise, all plans, petitions, schedules, statements, motions, lists, applications, pleadings, orders, and other documents in the United States Bankruptcy Court for Delaware (the "Bankruptcy Court"), (b) employ and retain all assistance by legal counsel, accountants. financial advisors, investment bankers, and other professionals, and (c) take and perform any and all further acts and deeds that such Authorized Person, who may act without the joinder of any other Authorized Person, deems necessary, proper, or desirable in connection with the Chapter 11 Cases, including (i) negotiating, executing, delivering, and performing under any and all documents, agreements, certificates, and instruments in connection with the transactions and professional retentions set forth in this resolution. (ii) appearing as necessary at all bankruptcy proceedings in the Bankruptcy Court on behalf of the Company, and (iii) paying all such expenses where necessary or appropriate in order to carry out fully the intent, and accomplish the purposes, of the resolutions adopted herein; and

RESOLVED, FURTHER, that the Company is authorized, and each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company, to seek to have its Chapter 11 Case administered by the Bankruptcy Court under chapter 11 of the Bankruptcy Code.

II. Retention of Advisors

RESOLVED, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain the law firm of Davis Polk & Wardwell LLP, located at 450 Lexington Avenue, New York, NY 10017, as counsel for the Company in the Chapter 11 Cases, subject to Bankruptcy Court approval;

RESOLVED, FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain the law firm of Morris, Nichols, Arsht & Tunnell LLP, located at 1201 North Market Street,

16th Floor, Wilmington, DE 19801, as Delaware counsel for the Company in the Chapter 11 Cases, subject to Bankruptcy Court approval;

RESOLVED, FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain AlixPartners, LLP, located at 909 Third Avenue, New York, NY 10022, as financial advisor for the Company in the Chapter 11 Cases, subject to Bankruptcy Court approval;

RESOLVED, FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain Guggenheim Securities, LLC, located at 330 Madison Avenue, New York, NY 10017, as investment banker for the Company in the Chapter 11 Cases, subject to Bankruptcy Court approval;

RESOLVED, FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain Gordon Brothers Retail Partners, LLC, located at 800 Boylston Street, 27th Floor, Boston, MA 02199, as retail consultants for the Company in the Chapter 11 Cases, subject to Bankruptcy Court approval;

RESOLVED, FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain Kroll Inc., as claims, noticing, solicitation, and administrative agent for the Company in the Chapter 11 Cases, subject to Bankruptcy Court approval; and

RESOLVED, FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed on behalf of and in the name of the Company to retain any other legal counsel, accountants, financial advisor, restructuring advisor, or other professionals as the Authorized Person deems necessary, appropriate, or advisable, to represent and assist the Company in carrying out its respective duties and responsibilities and exercising its respective rights under the Bankruptcy Code.

III. DIP Credit Agreements and Use of Cash Collateral

RESOLVED, that the Board has determined, after due consultation with the management and the legal and financial advisors of the Company, that it is desirable and in the best interests of the Company and its stakeholders to (a) enter into (i) that certain Senior Secured Superpriority Debtor-In-Possession Term Loan Agreement, dated as of the Closing Date (as defined therein) with 1903P Loan Agent, LLC, as the administrative agent (the "DIP Term Agent"), and the lenders from time to time party thereto (collectively, the "DIP Term Loan Lenders"), which will, among other things, provide for a committed term loan facility to the Borrowers (as defined in the DIP Term Loan Agreement (as defined below)) of up to \$150,000,000 (together with all exhibits, schedules, and annexes thereto, as altered, amended, supplemented, or otherwise modified from time to time, the "DIP Term Loan Agreement"), (ii) that certain Senior Secured Superpriority Debtor-In-Possession Asset-Based Revolving Credit Agreement, dated as of the Closing Date (as defined therein) with PNC Bank, National Association, as the administrative agent ("the

"DIP ABL Agent" and together with the DIP Term Agent, the "DIP Agents"), and the lenders from time to time party thereto (collectively, the "DIP ABL Lenders" and together with the DIP Term Loan Lenders, the "DIP Lenders"), which will, among other things, provide for a committed asset-based revolving facility to the Borrowers (as defined in the DIP ABL Credit Agreement (as defined below)) of up to \$550,000,000 (together with all exhibits, schedules, and annexes thereto, as altered, amended, supplemented, or otherwise modified from time to time, the "DIP ABL Credit Agreement" and, together with the DIP Term Loan Agreement, the "DIP Credit Agreements"), and (iii) any other documentation relating to the DIP Credit Agreements (including, without limitation, pledge agreements, guarantee agreements, security agreements, intercreditor agreements. control agreements, promissory notes, mortgages, intellectual property security agreements, financing statements, swap agreements, collateral access agreements, acknowledgment letters, payoff letters, fee letters, termination agreements, intellectual property release agreements, control agreement terminations, and other documents under which a security interest in the assets of the Company is being created and granted to (x) the DIP ABL Agent on behalf of the DIP ABL Lenders and (y) the DIP Term Agent on behalf of the DIP Term Lenders, including any amendments thereto), and each other agreement, document, or instrument required thereunder, including any amendments thereto, collectively and together with the DIP Credit Agreements in the form and upon the terms and conditions as an Authorized Person may approve (such approval to be conclusively established by such Authorized Person's execution and delivery thereof) (collectively, the "DIP Documents"), (b) perform the Company's obligations under the DIP Documents, including payment of the fees and expenses related thereto, and take all actions in accordance therewith that any of the Authorized Persons may deem necessary or advisable to consummate the transactions contemplated thereby, and (c) obtain the benefits from the use of cash collateral (as such term is defined in section 363(a) of the Bankruptcy Code, the "Cash Collateral"), which is security for the Company's prepetition secured lenders under certain credit facilities by and among the Company and the lenders party thereto (the "Prepetition Secured Parties");

RESOLVED, FURTHER, that the Company is hereby authorized, and each Authorized Person shall be and hereby is authorized, empowered, and directed on behalf of and in the name of the Company, together with the Company's advisors, to (a) seek interim and final approval of the DIP Documents and the use of Cash Collateral from the Bankruptcy Court pursuant to an order of the Bankruptcy Court substantially on the terms presented to the Board (the "DIP Order") and (b) take all actions (including negotiating and executing any agreements, documents, or certificates) necessary or advisable to implement the DIP Order, including (i) paying any fees and expenses related thereto, (ii) guarantying the obligations of the DIP loan parties under the DIP Documents. (iii) providing for adequate protection to the Prepetition Secured Parties in accordance with section 363 of the Bankruptcy Code, (iv) granting superpriority status, first priority priming liens, junior liens, adequate protection liens, and perfected security interests in, and pledging, mortgaging, and granting deeds of trust with respect to, its right, title, and interest in and to its properties and assets, whether now owned or hereafter acquired, to the extent required to secure the obligations of the DIP loan parties under the DIP Documents, on terms disclosed to the board with such changes therein and additions thereto as any Authorized Person executing the same may, in their absolute discretion, deem necessary or

appropriate, the execution of the DIP Documents to be conclusive evidence of the approval thereof, (v) executing and delivering any additional or further agreements, instruments, or documents for the use of Cash Collateral in connection with the Chapter 11 Cases, which agreement(s) may require the Company to grant adequate protection and security interests to the Prepetition Secured Parties, on terms disclosed to the board with such changes therein and additions thereto as any Authorized Person executing the same may in their absolute discretion deem necessary or appropriate, the taking of such action or the execution and delivery thereof to be conclusive evidence of the approval thereof, and (vi) consummating the transactions contemplated by the foregoing, including incurring the obligations stated in connection therewith; and

RESOLVED. FURTHER. that the Company is authorized, and each Authorized Person shall be and hereby is authorized, empowered, and directed on behalf of and in the name of the Company, to (a) negotiate and agree to any changes to the DIP Order and DIP Documents as they believe is appropriate and necessary under the circumstances in their reasonable judgment, (b) execute and deliver any amendments, modifications, renewals, replacements. consolidations, substitutions, and extensions of the DIP Credit Agreements (including amendments increasing the amount of credit available under the DIP Credit Agreements and/or extending the maturity of the same) and the DIP Documents, (c) cause the Company to enter into, execute, deliver, certify, file, verify and/or record, and perform under the DIP Documents and such other documents, agreements. instruments, and certificates as may be required by the DIP Order or the DIP Documents, (d) consummate the transactions contemplated by the DIP Documents, and (e) do such other things that shall, in their absolute discretion, be necessary, desirable, proper, or advisable to give effect to the foregoing resolutions, which determination shall be conclusively evidenced by their execution thereof.

IV. Potential Sale Transaction

RESOLVED, that the Board has determined, after due consultation with the management and the legal and financial advisors of the Company, that it is desirable and in the best interests of the Company and its stakeholders to (a) enter into that certain stalking horse Asset Purchase Agreement (the "Stalking Horse APA"), by and among the Company and Gateway BL Acquisition, LLC (the "Stalking Horse Bidder"), for the sale of all, substantially all, or a material portion of the Company's assets, pursuant to section 363 of the Bankruptcy Code (the "Potential Sale Transaction"), and any other documentation relating to the Stalking Horse APA and each other agreement, document, certificate, or instrument required thereunder, collectively and together with the Stalking Horse APA in the form and upon the terms and conditions as an Authorized Person may approve (such approval to be conclusively established by such Authorized Person's execution and delivery thereof) (collectively, the "Sale Documents"), subject to such modifications thereto as an Authorized Person deems necessary or advisable in order to give effect to and carry out the general purposes of the Potential Sale Transaction as presented to the Board, and (b) perform the Company's obligations under the Sale Documents and take all actions in accordance therewith, in each case subject to the

Bankruptcy Court's approval as required, that any of the Authorized Persons may deem necessary or advisable to consummate the transactions contemplated thereby;

RESOLVED, FURTHER, that each Authorized Person shall be and hereby is authorized, empowered, and directed on behalf of and in the name of the Company, to file a motion with the Bankruptcy Court seeking approval of (a) bidding procedures to facilitate the Potential Sale Transaction and the Company's ability to attain the highest or otherwise best offer for their assets, (b) the Stalking Horse Bidder as a stalking horse purchaser, (c) the payment of bid protections (i.e., break-up fee and expense reimbursement) to the Stalking Horse Bidder, and (d) a Potential Sale Transaction that the Company, after due consultation with the management and the legal and financial advisors of the Company, determine constitutes the highest or otherwise best offer for the Company's assets:

RESOLVED FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed, on behalf of and in the name of the Company, to conduct a further marketing process to identify Potential Sale Transactions with the assistance of the Company's investment banker and other professional advisors and under the supervision of the Bankruptcy Court; and

RESOLVED FURTHER, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed, on behalf of and in the name of the Company, to take actions and negotiate and, subject to Bankruptcy Court approval as required, to execute, deliver, perform, and cause the performance of any Sale Document in furtherance of, and necessary to effectuate, a Potential Sale Transaction to which the Company is or may become party.

V. Amendment to Governing Documents

RESOLVED, that, to the extent that any actions authorized by these resolutions would result in the Company as a member of any other entity that is a limited liability company to cease to be a member of such other entity under applicable law, the limited liability company agreement of such other entity is hereby amended to provide that the filing of a voluntary petition in bankruptcy or the other actions authorized under these resolutions shall not cause such member to cease to be a member of such other entity, and in any such event, such other entity shall continue without dissolution.

VI. General Authorization and Ratification

RESOLVED, that each Authorized Person shall be, and hereby is, authorized, empowered, and directed, on behalf of and in the name of the Company, to (a) do and perform all such acts and things and enter into, execute, acknowledge, deliver, and file all such certificates, agreements, acknowledgments, instruments, contracts, statements, and other documents and to take such further actions as such Authorized Person may deem necessary or appropriate to effect the intent and accomplish the purposes of the foregoing resolutions, the taking of such action or the execution and delivery thereof to be conclusive evidence of the approval thereof, (b) perform the Company's obligations under the Bankruptcy Code and exercise all rights of the Company under the Bankruptcy Code

(including all rights with respect to contracts, agreements, and leases under sections 365 of the Bankruptcy Code), with all such actions to be performed in such manner, and all such certificates, instruments, guaranties, notices, and documents to be executed and delivered in such form, as the Authorized Person performing or executing the same shall approve, the performance or execution thereof to be conclusive evidence of the approval thereof by such Authorized Person, the Board, and the Company, and (c) pay fees and expenses in connection with the transactions contemplated by the foregoing resolutions;

RESOLVED, FURTHER, that the omission from this written consent of any (a) agreement, document, or other arrangement contemplated by any of the agreements, documents, or instruments described in the foregoing resolutions or (b) action to be taken in accordance with any requirement of any of the agreements or instruments described in the foregoing resolutions shall in no manner derogate from the authority of the Authorized Persons to take all actions necessary, desirable, advisable, or appropriate to consummate, effectuate, carry out, or further the transactions contemplated by, and the intent and purposes of, the foregoing resolutions;

RESOLVED. FURTHER, that, to the extent that any Authorized Person serves as the sole member, managing member, manager, general partner, partner, or other governing body (collectively, a "Controlling Entity"), in each case, of any direct or indirect subsidiary of any entity (a "Controlled Entity"), each such Authorized Person who may act without the joinder of any other Authorized Person, be, and hereby is, authorized, empowered, and directed, in the name and on behalf of such Controlling Entity (acting for such Controlled Entity in the capacity set forth above, as applicable), to (a) authorize such Controlled Entity to take any action that any Authorized Person is authorized to take hereunder and/or (b) take any action on behalf of such Controlled Entity that an Authorized Person is herein authorized to take on behalf of such Controlling Entity (including execution and delivery of any authorizing resolutions);

RESOLVED, FURTHER, that the Board has received sufficient notice of the actions and transactions relating to the matters contemplated by the foregoing resolutions, as may be required by the organizational documents of the Company, or hereby waive any right to have received such notice;

RESOLVED, FURTHER, that any and all actions taken by any officer or director of or advisor to the Company prior to the date of adoption of the foregoing resolutions, which would have been authorized by the foregoing resolutions but for the fact that such actions were taken prior to such date, be, and each hereby is, ratified, approved, confirmed, and adopted as a duly authorized act of the Company in all respects and for all purposes; and

RESOLVED, FURTHER, that this consent may be executed in one or more counterparts, and delivered by electronic means, each of which, when so executed, shall be treated in all manner and respects and for all purposes as one and the same original, written consent, and shall be considered to have the same binding legal effect as if it were an original manually signed counterpart hereof delivered in person.

| Fill in this information to identify the case and this filing: | | |
|--|------------------------------|--|
| Debtor Name Big Lots, Inc. | | |
| United States Bankruptcy Court for the: | District of Delaware (State) | |
| Case number (If known): | (State) | |

Declaration Under Penalty of Perjury for Non-Individual Debtors

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

| | ☐ Schedule A/B: Assets–Real and Personal Property (Official Form 206A/B) | | | | |
|--------------|--|---|--|--|--|
| | Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D) | | | | |
| | Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F) | | | | |
| | Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G) | | | | |
| | Schedule H: Codebtors (Official Form 206H) | | | | |
| | Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum) | | | | |
| | Amended Schedule | | | | |
| v | Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders (Official Form 20 | | | | |
| V | Other document that requires a declaration Consolidated Corporate Ownership Statem | Other document that requires a declaration Consolidated Corporate Ownership Statement | | | |
| I ded | I declare under penalty of perjury that the foregoing is true and correct. | | | | |
| Exe | Executed on 9/8/2024 | | | | |
| | MM / DD / YYYY Signature of individual signing on behalf of debtor | | | | |
| | Jonathan Ramsden | | | | |
| Printed name | | | | | |
| | Chief Financial and Administrative Officer | | | | |

Position or relationship to debtor